

## **RISK ASSESSMENT AND MANAGEMENT POLICY**

(As per Regulation 21 of the SEBI (LODR) Regulations, 2015 as amended from time to time)

### **I. OBJECTIVE:**

Risk is an inherent aspect of the dynamic business environment. Risk Management Policy helps organizations to put in place effective frameworks for taking informed decisions about risks. To minimize the adverse consequence of risks on business objectives the Company has framed this Risk Management Policy. Risk Management Policy of the Company is to create and protect shareholder value by minimizing threats or losses, and identifying and maximizing opportunities. This Risk Management Policy is being applied in order to ensure that effective management of risks is an integral part of every employee's job. These include:

1. Promote consistency and transparency in methodology, assessment and management processes that enables activities to take place in a consistent and controlled manner.
2. Promote proactive recognition of external factors and anticipate uncertainties that may affect the achievement of strategy.
3. Improving decision making, planning and prioritization by comprehensive and structured understanding of business activities, volatility and opportunities/ threats.
4. Contributing towards more efficient use/ allocation of the resources within the organization.
5. Protecting and enhancing assets and company image.
6. Reducing volatility in various areas of the business.
7. Developing and supporting people and knowledge base of the organization.
8. Optimizing operational efficiency

The guidance provides a route map for risk management, bringing together policy and guidance from Board of Directors.

The Risk Management committee of the board of Directors of the company shall meet at least once in a year.

### **II. Risk Management**

A. The Company shall lay down procedures to inform Board members about the risk assessment and minimization procedures.

B. The Board shall be responsible for framing, implementing and monitoring the risk management plan for the company.

C. The company shall also constitute a Risk Management Committee. The Board shall define the roles and responsibilities of the Risk Management Committee and may delegate monitoring and reviewing of the risk management plan to the Committee and such other functions as it may deem fit and such function shall specifically cover cyber security.

### **Information to be placed before Board of Directors**

Quarterly details of foreign exchange exposures and the steps taken by management to limit the risks of adverse exchange rate movement, if material.

### **DEFINITIONS**

“Audit Committee or Committee” means “Audit Committee” constituted by the Board of Directors of the Company, from time to time in compliance with the provisions of the Companies Act, 2013 and the rules made thereunder, as amended, and the Listing Regulations.

“Company” means Dilip Buildcon Limited, a Company incorporated under the provisions of Companies Act, 1956.

"Board of Directors" or “Board” in relation to a Company, means the collective body of Directors of the Company. (Section 2(10) of the Companies Act, 2013)

"Policy" means **Risk Assessment and Management Policy**.

## **RISK MANAGEMENT FRAMEWORK**

Before proceeding to the policy attention is drawn to the roles that the Board and Audit Committee are required to play under the above regulations governing Risk Management:

1. The Board’s role under both the regulations is to ensure framing, implementing and monitoring risk management plan, having in place systems for risk management as part of internal controls with duty being cast upon Independent Directors to bring unbiased angle to the Board’s deliberations on making risk management systems more robust.
2. The Audit Committee’s role is evaluate the risk management systems.

This policy shall complement the other policies of DILIP BUILDCON LIMITED in place e.g. Related Party Transactions Policy, to ensure that the risk if any arising out of Related Party Transactions are effectively mitigated.

### **Broad Principles**

The Board is required to review the business plan at regular intervals and develop the Risk Management Strategy which shall encompass laying down guiding principles on proactive planning for identifying, analyzing and mitigating all the material risks, both external and internal including environmental, business, operational, financial and others. Communication of Risk Management Strategy to various levels of the management for effective implementation is essential.

### **Identification and Risk Analysis**

Risk Identification is obligatory on all vertical and functional heads who with the inputs from their team members are required to report the material risks to the chairman and managing director and whole time directors of the Company along with their considered views and recommendations for risk mitigation.

Analysis of all the risks thus identified shall be carried out by Mr. Devendra Jain, Executive Director & CEO of the Company through participation of the vertical/functional heads and a preliminary report thus finalized shall be placed before the Risk Management Committee.

**The following steps to be taken:**

Risk identification: To identify organization's exposure to uncertainty, risks may be classified in the following:

1. Strategic
2. Operational
3. Financial
4. Hazard

**Risk Description:**

To display the identified risks in a structured format

**Risk Evaluation:**

After risk analysis, comparison of estimated risks against organization risk criteria is required. It is to be used to make decisions about the significance of risks and whether each specific risk to be accepted or treated.

**Risk Estimation:**

Can be quantitative, semi quantitative or qualitative in terms of probability of occurrence and possible consequences.

Impact level on performance/profit – Both Threats and Opportunities

**Reporting**

1. Internal Reporting.
  - a) Risk Management Committee
  - b) Board of Directors
  - c) Vertical Heads
  - d) Individuals
2. External Reporting
  - a) To communicate to the stakeholders on regular basis as part of Corporate Governance

**Development of Action plan**

The Risk Management Committee was constituted by our Board of Directors in accordance with the SEBI Regulations, as amended thereof from time to time. The Chairperson of the Risk management committee shall be a member of the board of directors and senior executives of the listed entity may be members of the committee. The risk management committee shall meet at least once in a year

### **Terms of reference :**

1. Laying down risk assessment plan, minimisation procedures and informing the Board of the same;
2. Framing, implementing, reviewing and monitoring the risk management plan for the Company and such other functions as it may deem fit such function shall specifically cover cyber security; and
3. Performing such other activities as may be delegated by the Board and/or are statutorily prescribed under the Listing Regulations.

The members of the Risk Management Committee shall discharge the role of “Think Tank”, ideate and bounce off their collective suggestions to the Board for periodic updation of the Risk Management Plan to ensure that the same is in sync with changing macro and micro factors having bearing on all material aspects of the businesses the Company is engaged in or shall undertake.

The Risk Management Committee shall critically examine the report of Mr. Devendra Jain, Executive Director & CEO and each identified risk shall be assessed for its likely impact vis a vis the resources at the Company’s disposal.

### **Guidelines to deal with the risks**

Business Plan including Capital Expenditure and Fund Flow Statement for each segment together with SWOT analysis, data on Production Planning, Materials Management, Sales & Distribution, Delivery Schedules, Assets, Accounts Receivables and Payables as well as Regulatory Regime applicable shall be reviewed in the light of the material risks identified. Through deliberations of the Committee a comprehensive plan of action to deal with the risks shall be developed and guidelines flowing from such plan shall be communicated to the employees concerned for mitigation of the risks.

### **Board Approval**

The Action Plan and guidelines decided by the Risk Management Committee shall be approved by the Board before communication to the personnel for implementation.

The Board shall approve the risk management (including risk treatment) strategy, control structure and policy guidelines and delegate authority and accountability for risk management to the Company’s executive team.

### **Risk Treatment**

Risk Treatment includes the process of selecting and implementing measures to mitigate risks and to prioritize risk control actions in terms of their potential to benefit the organization. Risk treatment includes risk control/mitigation and extends to risk avoidance, risk transfer (insurance), risk financing, risk absorption etc. for

- a) Effective and efficient operations
- b) Effective Internal Controls
- c) Compliance with laws & regulations

Risk treatment shall be applied at all levels through carefully selected validations at each stage to ensure smooth achievement of the objective.

### **Risk Registers**

Risk registers shall be maintained showing the risks identified, treatment prescribed, persons responsible for applying treatment, status after the treatment etc.

Risk managers and risk officers to be identified for proper maintenance of the risk registers which will facilitate reporting of the effectiveness of the risk treatment to the Risk Management Committee, Audit Committee and the Board.

Enterprise Risk Planning (ERP package) shall play a key role in timely availability of all data/reports required for the Committee to develop the Action Plan as stated above.

The Board shall have the discretion to deal with certain risks (may be called key or highly sensitive risks) in the manner it may deem fit. Mitigation of such highly sensitive/key risks and effectiveness of their mitigation measures and review of the strategy may be directly discussed by the Board members with Audit Committee.

### **ROLE OF AUDIT COMMITTEE**

It shall be the role of Audit Committee to evaluate internal financial controls and risk management systems

### **Integration of Risk Management Strategy**

The risk management strategy of the Company is to be integrated with the overall business strategies of the organization and its mission statement to ensure that its risk management capabilities aide in establishing competitive advantage and allow management to develop reasonable assurance regarding the achievement of the Company's objectives.

### **Penalties**

The penalties are prescribed under the Companies Act, 2013 under various sections which stipulate having a Risk Management Framework in place and its disclosure.

Section 134 (8) (dealing with disclosure by way of attachment to the Board Report): If a company contravenes the provisions of this section, the company shall be punishable with fine which shall not be less than fifty thousand rupees but which may extend to twenty-five lakh rupees and every officer of the company who is in default shall be punishable with imprisonment for a term which may extend to three years or with fine which shall not be less than fifty thousand rupees but which may extend to five lakh rupees, or with both.

There are other provisions of the Companies Act, 2013 as well as Securities and Exchange Board of India Act, 1992 which stipulate stiff penalties. Therefore, this Policy prescribes that violation of the provisions applicable to Risk Management Framework is something the Company cannot afford to risk.

## **REVIEW**

This policy shall evolve by review by the Risk Management Committee and the Board from time to time as may be necessary.

This Policy will be communicated to all vertical/functional heads and other concerned persons of the Company.

The Policy is approved by the Board of Directors at their meeting held on March 30, 2019 and save as otherwise specifically provided in this policy, the policy shall come into force w.e.f. 01.04.2019.

By orders of the Board

**For, Dilip Buildcon Ltd.**

**Sd/-**

**CS Abhishek Shrivastava  
Company Secretary and  
Compliance Officer**

**Place: Bhopal**